

## *The 2011-2016 Substance Abuse Prevention and Control Strategic Plan*

The County of Los Angeles Department of Public Health–Substance Abuse Prevention and Control (SAPC) developed a 2011-2016 Strategic Plan to successfully navigate through a period of unprecedented changes in the alcohol and other drug (AOD) prevention, treatment and recovery fields. The convergence of several factors, not least of which involves Health Care Reform (HCR), underlies a wave of change that will in the next few years move through and transform the institutional and financial environments in which public agencies like SAPC must operate.

SAPC developed its strategic plan in three phases over a seven month period beginning in the summer of 2010. These three phases consisted of 1) scanning the internal and external environments at SAPC; 2) defining the direction to meet the challenges and opportunities created by HCR and other factors reshaping the AOD field and 3) developing the plan of action with 100 stakeholders representing contract providers and other members of the AOD community. A summary of SAPC's revised Vision, Mission and Goals can be found below:

***Vision:*** *All people and communities in Los Angeles County have a chance to pursue their dreams and to fulfill their promise without the burden of alcohol or drug abuse and addiction.*

***Mission:*** *SAPC leads and facilitates the delivery of a full spectrum of prevention, treatment and recovery support services proven to reduce the impact of substance abuse and addiction.*

**GOAL 1 - System of Care:** Implement a coordinated, accessible and comprehensive system of evidence-based services for substance abuse disorders.

**GOAL 2 - Prevention and Promotion:** Inform, educate and empower communities to change the social norms and community conditions that facilitate alcohol and drug use.

**GOAL 3 - Preparedness:** Increase preparedness and readiness for health care reform and for the identification and response to other emergent issues.

**GOAL 4 - Organizational Effectiveness:** Enhance operational capabilities and responsiveness through streamlined business processes, synergistic teamwork and effective collaborations.

**GOAL 5 - Workforce Excellence:** Attract, develop and retain a high quality, adaptable workforce that can provide leadership and enhanced productivity during changing conditions.

**GOAL 6 - Fiscal Accountability:** Employ fiscal strategies and controls to ensure the most effective use of financial resources.

All the core elements of the SAPC Strategic Plan are designed to work together to achieve the desired outcomes portrayed in the Vision and Mission. With this work, SAPC hopes to continue building new and innovative partnerships to meet their vision, mission and goals to ensure that all people and communities in Los Angeles County have the opportunity to pursue their dreams and to fulfill their promise without the burden of alcohol or drug abuse and addiction.

To learn more about the specific objectives and plans to carry out the Strategic Plan, check out the SAPC strategic plan at <http://publichealth.lacounty.gov/sapc/Plan/StrategicPlan.htm>.

(Source: Substance abuse prevention and control strategic plan 2011-2016. February 2011).